

09/857275

JC18 Rec'd PCT/PTO 01 JUN 2001

APPENDIX A

Best Available Copy

University Support and Purchased Services - To the SCHOOL OF MEDICINE

[illegible]

Transactions Incremental to Cash Accounting Transactions
University Support and Purchased Services - To the FACULTY PRACTICE PLAN

	From the University											
	Faculty Practice Plan				For Support				Purchased Services			
	Incremental	Other	Total		Incremental	Other	Total		Incremental	Other	Total	
Administrative/Other												
Accounting												
Business												
Faculty Practice Plan												
Health Services												
Library												
OB/GYN												
Occupational Therapy												
Pharmacy												
Physical Medicine												
Physician Assistant												
Physiology												
Public Health												
Psychiatry												
Psychology												
Respiratory												
Speech Therapy												
Statistics												
Student Health												
Student Services												
Student Union												
Student Health Center												
Total												
Faculty Practice Plan												
Health Services												
Library												
OB/GYN												
Occupational Therapy												
Pharmacy												
Physical Medicine												
Physician Assistant												
Physiology												
Public Health												
Psychiatry												
Psychology												
Respiratory												
Speech Therapy												
Statistics												
Student Health												
Student Services												
Student Union												
Student Health Center												
Total												
Faculty Practice Plan												
Health Services												
Library												
OB/GYN												
Occupational Therapy												
Pharmacy												
Physical Medicine												
Physician Assistant												
Physiology												
Public Health												
Psychiatry												
Psychology												
Respiratory												
Speech Therapy												
Statistics												
Student Health												
Student Services												
Student Union												
Student Health Center												
Total												

Chart 20F

Transactions Incremental to Cash Accounting Transactions
University Support and Purchased Services - To the HOSPITAL

	1	2	3	4	5	6	7	8	9	10	11	12	13
	From the University												
	To the Hospital												
	For Support												
	Equity Transfer			Incentive Arrangements			Purchased Services						
	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Total
Teaching/CME													
Patient Care													
Total													

[illegible]

Support and Purchased Services - To the UNIVERSITY

1

Transactions Incremental to Cash Accounting Transactions
 Support and Purchased Services - To the UNIVERSITY

	Income Statement										For Support and Maintenance										For Academic Programs										For Academic Programs									
	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total										
Direct Office																																								
Administrative																																								
Academic																																								
Athletic																																								
Business																																								
Capital Construction																																								
Counseling																																								
Custodial																																								
Dormitory																																								
Food Service																																								
General																																								
Health Services																																								
Housing																																								
Library																																								
Maintenance																																								
Medical																																								
Nursing																																								
Physical Education																																								
Police																																								
Post Office																																								
Public Safety																																								
Recycling																																								
Religious																																								
Student Union																																								
Tuition																																								
Transportation																																								
University																																								
Veterans Affairs																																								
Welfare																																								
Workshops																																								
Zoo																																								
Total																																								

11

Q University HealthSystem Consortium, 1997

Support and Purchased Services - To the UNIVERSITY

© 1998 by University of Chicago Press

Support and Purchased Services - To the UNIVERSITY

1. *Prüfung der Daten (empirische)*

VP11A/Health System Corporate Support and Purchased Services - To the SCHOOL OF MEDICINE

From the APLA Middle Section Corporation

VP11A/Health System Corporation

[illegible]

00000000

© University HealthSystem Consortium, 1997

VPIA/Health System Corporate Support and Purchased Services - To the FACULTY PRACTICE PLAN

From the VPI Wildlife System Corporate											
In the Past Year			For Support			For Investment in Programs			For Wildlife		
Incremental	Other	Total	Incremental	Other	Total	Incremental	Other	Total	Incremental	Other	Total
Acquisition/Other											
Acquisition											
Development											
Equipment											
Facilities											
General											
Health											
Information											
Marketing											
Other											
Personnel											
Public											
Research											
Travel											
Training											
Utilities											
Wages											
Other											
Total											
Acquisition/Other											
Acquisition											
Development											
Equipment											
Facilities											
General											
Health											
Information											
Marketing											
Other											
Personnel											
Public											
Research											
Travel											
Training											
Utilities											
Wages											
Other											
Total											
Acquisition/Other											
Acquisition											
Development											
Equipment											
Facilities											
General											
Health											
Information											
Marketing											
Other											
Personnel											
Public											
Research											
Travel											
Training											
Utilities											
Wages											
Other											
Total											

Transactions Incremental to Cash Accounting Transactions
 VPHA/Health System Corporate Support and Purchased Services - To the HOSPITAL

	1	2	3	4	5	6	7	8	9	10	11	12	13
	From the VPHA/Health System Corporate												
	For Support												
	Equity Transfer			Investment in Programs			Intensive Arrangements			Purchased Services			
	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Incremental Accruals	Other	Total	Total Support	Incremental Accruals	Other	Total
To the Hospital													
Teaching/CME													
Patient Care													
Total													

Support and Purchased Services - To the VP/IA/Health System Corporate

On the Value of the System Component

1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40
 41
 42
 43
 44
 45
 46
 47
 48
 49
 50
 51
 52
 53
 54
 55
 56
 57
 58
 59
 60
 61
 62
 63
 64
 65
 66
 67
 68
 69
 70
 71
 72
 73
 74
 75
 76
 77
 78
 79
 80
 81
 82
 83
 84
 85
 86
 87
 88
 89
 90
 91
 92
 93
 94
 95
 96
 97
 98
 99
 100
 101
 102
 103
 104
 105
 106
 107
 108
 109
 110
 111
 112
 113
 114
 115
 116
 117
 118
 119
 120
 121
 122
 123
 124
 125
 126
 127
 128
 129
 130
 131
 132
 133
 134
 135
 136
 137
 138
 139
 140
 141
 142
 143
 144
 145
 146
 147
 148
 149
 150
 151
 152
 153
 154
 155
 156
 157
 158
 159
 160
 161
 162
 163
 164
 165
 166
 167
 168
 169
 170
 171
 172
 173
 174
 175
 176
 177
 178
 179
 180
 181
 182
 183
 184
 185
 186
 187
 188
 189
 190
 191
 192
 193
 194
 195
 196
 197
 198
 199
 200
 201
 202
 203
 204
 205
 206
 207
 208
 209
 210
 211
 212
 213
 214
 215
 216
 217
 218
 219
 220
 221
 222
 223
 224
 225
 226
 227
 228
 229
 230
 231
 232
 233
 234
 235
 236
 237
 238
 239
 240
 241
 242
 243
 244
 245
 246
 247
 248
 249
 250
 251
 252
 253
 254
 255
 256
 257
 258
 259
 260
 261
 262
 263
 264
 265
 266
 267
 268
 269
 270
 271
 272
 273
 274
 275
 276
 277
 278
 279
 280
 281
 282
 283
 284
 285
 286
 287
 288
 289
 290
 291
 292
 293
 294
 295
 296
 297
 298
 299
 300
 301
 302
 303
 304
 305
 306
 307
 308
 309
 310
 311
 312
 313
 314
 315
 316
 317
 318
 319
 320
 321
 322
 323
 324
 325
 326
 327
 328
 329
 330
 331
 332
 333
 334
 335
 336
 337
 338
 339
 340
 341
 342
 343
 344
 345
 346
 347
 348
 349
 350
 351
 352
 353
 354
 355
 356
 357
 358
 359
 360
 361
 362
 363
 364
 365
 366
 367
 368
 369
 370
 371
 372
 373
 374
 375
 376
 377
 378
 379
 380
 381
 382
 383
 384
 385
 386
 387
 388
 389
 390
 391
 392
 393
 394
 395
 396
 397
 398
 399
 400
 401
 402
 403
 404
 405
 406
 407
 408
 409
 410
 411
 412
 413
 414
 415
 416
 417
 418
 419
 420
 421
 422
 423
 424
 425
 426
 427
 428
 429
 430
 431
 432
 433
 434
 435
 436
 437
 438
 439
 440
 441
 442
 443
 444
 445
 446
 447
 448
 449
 450
 451
 452
 453
 454
 455
 456
 457
 458
 459
 460
 461
 462
 463
 464
 465
 466
 467
 468
 469
 470
 471
 472
 473
 474
 475
 476
 477
 478
 479
 480
 481
 482
 483
 484
 485
 486
 487
 488
 489
 490
 491
 492
 493
 494
 495
 496
 497
 498
 499
 500
 501
 502
 503
 504
 505
 506
 507
 508
 509
 510
 511
 512
 513
 514
 515
 516
 517
 518
 519
 520
 521
 522
 523
 524
 525

University HealthSystem Consortium, 1997

For the APTA Health System Clinic, please

© University Health System Consortium, 1997

**Transactions Incremental to Cash Accounting Transactions
Support and Purchased Services - To the VPIIA/Health System Corporate**

[illegible]

Chart 44B

Transactions Incremental to Cash Accounting Transactions
Support and Purchased Services - To SUBSIDIARIES

	1	2	3	4	5	6	7	8	9	10	11	12	13	14
	To Subsidiaries													
	For Support													
	Equity Transfer													
	Investment in Program													
	Arrangements													
	Incremental	Other	Total	Incremental	Other	Total	Incremental	Other	Total	Total	Support	Other	Total	Total
From														
School of Medicine:														
To														
Subsidiary 1														
Subsidiary 2														
Subsidiary 3														
Subsidiary 4														
Subsidiary 5														
Subsidiary 6														
Subsidiary 7														
Subsidiary 8														
Subsidiary 9														
Subsidiary 10														
Total														
Hospital:														
To														
Subsidiary 1														
Subsidiary 2														
Subsidiary 3														
Subsidiary 4														
Subsidiary 5														
Subsidiary 6														
Subsidiary 7														
Subsidiary 8														
Subsidiary 9														
Subsidiary 10														
Total														
Faculty Practice Plan:														
To														
Subsidiary 1														
Subsidiary 2														
Subsidiary 3														
Subsidiary 4														
Subsidiary 5														
Subsidiary 6														
Subsidiary 7														
Subsidiary 8														
Subsidiary 9														
Subsidiary 10														
Total														
VPH/Health System Corporate:														
To														
Subsidiary 1														
Subsidiary 2														
Subsidiary 3														
Subsidiary 4														
Subsidiary 5														
Subsidiary 6														
Subsidiary 7														
Subsidiary 8														
Subsidiary 9														
Subsidiary 10														
Total														

Cash Accounting Transactions
Support and Purchased Services - From SUBSIDIARIES

To the Fund of Medicine, Family Practice Plan, Hospital and VPH Health System Corporate									
For Support									
Line	Equity			Revenue			Expenses		
	Contributions	Transfers	Other	Revenue	Other	Total	Medical	Other	Total
1									
2									
3									
4									
5									
6									
7									
8									
9									
10									
11									
12									
13									
14									
15									
16									
17									
18									
19									
20									
21									
22									
23									
24									
25									
26									
27									
28									
29									
30									
31									
32									
33									
34									
35									
36									
37									
38									
39									
40									
41									
42									
43									
44									
45									
46									
47									
48									
49									
50									
51									
52									
53									
54									
55									
56									
57									
58									
59									
60									
61									
62									
63									
64									
65									
66									
67									
68									
69									
70									
71									
72									
73									
74									
75									
76									
77									
78									
79									
80									
81									
82									
83									
84									
85									
86									
87									
88									
89									
90									
91									
92									
93									
94									
95									
96									
97									
98									
99									
100									

Transactions Incremental to Cash Accounting Transactions
Support and Purchased Services - From SUBSIDIARIES

To the School of Medicine, Faculty Practice Plans, Hospital and VPIH/Health System Corporate													
From	Equity Transfer			Investment in Programs			Incentive Arrangements			Purchased Services			Total
	Incremental	Other	Total	Incremental	Other	Total	Incremental	Other	Total	Incremental	Other	Total	Total
School of Medicine:													
From													
Subsidiary 1													
Subsidiary 2													
Subsidiary 3													
Subsidiary 4													
Subsidiary 5													
Subsidiary 6													
Subsidiary 7													
Subsidiary 8													
Subsidiary 9													
Subsidiary 10													
Total													
Hospital:													
From													
Subsidiary 1													
Subsidiary 2													
Subsidiary 3													
Subsidiary 4													
Subsidiary 5													
Subsidiary 6													
Subsidiary 7													
Subsidiary 8													
Subsidiary 9													
Subsidiary 10													
Total													
Faculty Practice Plans:													
From													
Subsidiary 1													
Subsidiary 2													
Subsidiary 3													
Subsidiary 4													
Subsidiary 5													
Subsidiary 6													
Subsidiary 7													
Subsidiary 8													
Subsidiary 9													
Subsidiary 10													
Total													
VPIH/Health System Corporate:													
From													
Subsidiary 1													
Subsidiary 2													
Subsidiary 3													
Subsidiary 4													
Subsidiary 5													
Subsidiary 6													
Subsidiary 7													
Subsidiary 8													
Subsidiary 9													
Subsidiary 10													
Total													

Chart Number	Responsible Party	Source Document(s)	Notes/Comments
14			
15			
16			
17			
18			
19			
20			
21			
22			

Teaching and Training Grants - Direct Expense Reimbursement

CHECK AREA - Teaching and Training

	1	2	3	4	5	6
	Teaching and Training - Direct Expense Reimbursement			TOTAL	TOTAL CHART 6B	Net
	Federal		Nonfederal			
	NIH	Other Federal	Total Nonfederal			
Anesthesiology						
Dermatology						
Emergency Medicine						
Family Medicine						
Neurology						
OB/GYN						
Ophthalmology						
Oral Surgery						
Pathology						
Physical Medicine						
Preventive Medicine						
Psychiatry						
Radiation Oncology						
Radiology						
Pediatrics:						
Allergy						
Cardiology						
Critical Care						
Endocrinology						
Gastroenterology						
General Peds						
Hematology/Oncology						
Neonatology						
Nephrology						
Pulmonary						
Rheumatology						
Other						
Total Pediatrics						
Surgery:						
Cardiovascular/Thoracic						
Colon and Rectal						
General Surg						
Hand						
Neuro						
Orthopedic						
Otorhinolaryngology						
Plastic						
Sports Medicine						
Transplant						
Urology						
Surgical Oncology						
Total Surgery						
Medicine:						
Allergy/Immunology						
Cardiology/Cardiovascular Disease						
Critical Care						
Endocrinology/Metabolism						
Gastroenterology						
General and Internal						
Geriatrics/Gerontology						
Hematology/Oncology						
Infectious Disease						
Nephrology						
Occup./Envr. Medicine						
Pulmonary Disease						
Rheumatology						
Other						
Total Medicine						
Other Clinical						
Total Clinical						
Basic Science						
Specialized Cancer Center						
Admin						
Other Non Clinical						
Other Non Clinical						
Total						
Source Documents:						
Included in Departmental IFS (Y/N)						
Source Document:						

Internally Funded Research - Direct Expense Reimbursement

CHECK AREA - Internal Research

	1	2	3	4	5	6	7	8	
	Provided By:					Total	Chart 4D	Chart 2D	Net
	University	VPFA	SOM	FPP	Hospital				
Anesthesiology						-	-		-
Dermatology						-	-		-
Emergency Medicine						-	-		-
Family Medicine						-	-		-
Neurology						-	-		-
OB/GYN						-	-		-
Ophthalmology						-	-		-
Oral Surgery						-	-		-
Pathology						-	-		-
Physical Medicine						-	-		-
Preventive Medicine						-	-		-
Psychiatry						-	-		-
Radiation Oncology						-	-		-
Radiology						-	-		-
Pediatrics:						-	-		-
Allergy						-	-		-
Cardiology						-	-		-
Critical Care						-	-		-
Endocrinology						-	-		-
Gastroenterology						-	-		-
General Peds						-	-		-
Hematology/Oncology						-	-		-
Neonatology						-	-		-
Nephrology						-	-		-
Pulmonary						-	-		-
Rheumatology						-	-		-
Other						-	-		-
Total Pediatrics						-	-		-
Surgery:						-	-		-
Cardiovascular/Thoracic						-	-		-
Colon and Rectal						-	-		-
General Surg						-	-		-
Hand						-	-		-
Neuro						-	-		-
Orthopedic						-	-		-
Otorhinolaryngology						-	-		-
Plastic						-	-		-
Sports Medicine						-	-		-
Transplant						-	-		-
Urology						-	-		-
Surgical Oncology						-	-		-
Total Surgery						-	-		-
Medicine:						-	-		-
Allergy/Immunology						-	-		-
Cardiology/Cardiovascular Disease						-	-		-
Critical Care						-	-		-
Endocrinology/Metabolism						-	-		-
Gastroenterology						-	-		-
General and Internal						-	-		-
Geriatrics/Gerontology						-	-		-
Hematology/Oncology						-	-		-
Infectious Disease						-	-		-
Nephrology						-	-		-
Occup./Envr. Medicine						-	-		-
Pulmonary Disease						-	-		-
Rheumatology						-	-		-
Other						-	-		-
Total Medicine						-	-		-
Other Clinical						-	-		-
Total Clinical						-	-		-
Basic Science						-	-		-
Specialized Cancer Center						-	-		-
Admin						-	-		-
Other Non Clinical						-	-		-
Other Non Clinical						-	-		-
Total						-	-		-
Source Documents:									
Included in Departmental IFS (Y/N)									
Source Document									

Teaching and Training Grants - Indirect Cost Recovery

	1	2	3	4
	ICR Generated at the Department Level			TOTAL
	Federal		Nonfederal	
	NIH	Other Federal	Total Nonfederal	
Anesthesiology				
Dermatology				
Emergency Medicine				
Family Medicine				
Neurology				
OB/GYN				
Ophthalmology				
Oral Surgery				
Pathology				
Physical Medicine				
Preventive Medicine				
Psychiatry				
Radiation Oncology				
Radiology				
Pediatrics:				
Allergy				
Cardiology				
Critical Care				
Endocrinology				
Gastroenterology				
General Peds				
Hematology/Oncology				
Neonatology				
Nephrology				
Pulmonary				
Rheumatology				
Other				
Total Pediatrics				
Surgery:				
Cardiovascular/Thoracic				
Colon and Rectal				
General Surg				
Hand				
Neuro				
Orthopedic				
Otorhinolaryngology				
Plastic				
Sports Medicine				
Transplant				
Urology				
Surgical Oncology				
Total Surgery				
Medicine:				
Allergy/Immunology				
Cardiology/Cardiovascular Disease				
Critical Care				
Endocrinology/Metabolism				
Gastroenterology				
General and Internal				
Geriatrics/Gerontology				
Hematology/Oncology				
Infectious Disease				
Nephrology				
Occup./Envr. Medicine				
Pulmonary Disease				
Rheumatology				
Other				
Total Medicine				
Other Clinical				
Total Clinical				
Basic Science				
Specialized Cancer Center				
Admin				
Other Non Clinical				
Other Non Clinical				
Total				
Source Documents:				
Included in Departmental IFS (Y/N)				
Source Document				

Chart 2D
School of Medicine
ICR Returned/Retained Breakdown

	1	2	3	4	5	6
	ICR Returned to Originating Department					
	Total ICR Generated				ICR Returned to Dept	ICR Retained Centrally
	Research	Teaching	Public Service	Total	Total	
Anesthesiology				-		-
Dermatology				-		-
Emergency Medicine				-		-
Family Medicine				-		-
Neurology				-		-
OB/GYN				-		-
Ophthalmology				-		-
Oral Surgery				-		-
Pathology				-		-
Physical Medicine				-		-
Preventive Medicine				-		-
Psychiatry				-		-
Radiation Oncology				-		-
Radiology				-		-
Pediatrics:				-		-
Allergy				-		-
Cardiology				-		-
Critical Care				-		-
Endocrinology				-		-
Gastroenterology				-		-
General Peds				-		-
Hematology/Oncology				-		-
Neonatology				-		-
Nephrology				-		-
Pulmonary				-		-
Rheumatology				-		-
Other				-		-
Total Pediatrics				-		-
Surgery:				-		-
Cardiovascular/Thoracic				-		-
Colon and Rectal				-		-
General Surg				-		-
Head				-		-
Neuro				-		-
Orthopedic				-		-
Otorhinolaryngology				-		-
Plastic				-		-
Sports Medicine				-		-
Transplant				-		-
Urology				-		-
Surgical Oncology				-		-
Total Surgery				-		-
Medicine:				-		-
Allergy/Immunology				-		-
Cardiology/Cardiovascular Disease				-		-
Critical Care				-		-
Endocrinology/Metabolism				-		-
Gastroenterology				-		-
General and Internal				-		-
Geriatrics/Gerontology				-		-
Hematology/Oncology				-		-
Infectious Disease				-		-
Nephrology				-		-
Occup./Envr. Medicine				-		-
Pulmonary Disease				-		-
Rheumatology				-		-
Other				-		-
Total Medicine				-		-
Other Clinical				-		-
Total Clinical				-		-
Basic Science				-		-
Specialized Cancer Center				-		-
Admin				-		-
Other Non Clinical				-		-
Other Non Clinical				-		-
Total				-		-

[illegible]

[illegible]

A. Monthly Financial Review (Please Print and Submit to Department of Health)										B. Additional Detail - Paid to Hospital																																																																																									
Total										Paid to the Hospital																																																																																									
C. Other Detail - Paid to Hospital										Paid to the Hospital																																																																																									
D. Other Detail - Paid to Hospital										Paid to the Hospital																																																																																									
1. Salaries	2. Wages	3. Benefits	4. Fringe	5. Pension	6. Medical	7. Dental	8. Life	9. Disability	10. Other	11. Total	12. Paid to the Hospital	13. Paid to the Hospital	14. Paid to the Hospital	15. Paid to the Hospital	16. Paid to the Hospital	17. Paid to the Hospital	18. Paid to the Hospital	19. Paid to the Hospital	20. Paid to the Hospital	21. Paid to the Hospital	22. Paid to the Hospital	23. Paid to the Hospital	24. Paid to the Hospital	25. Paid to the Hospital	26. Paid to the Hospital	27. Paid to the Hospital	28. Paid to the Hospital	29. Paid to the Hospital	30. Paid to the Hospital	31. Paid to the Hospital	32. Paid to the Hospital	33. Paid to the Hospital	34. Paid to the Hospital	35. Paid to the Hospital	36. Paid to the Hospital	37. Paid to the Hospital	38. Paid to the Hospital	39. Paid to the Hospital	40. Paid to the Hospital	41. Paid to the Hospital	42. Paid to the Hospital	43. Paid to the Hospital	44. Paid to the Hospital	45. Paid to the Hospital	46. Paid to the Hospital	47. Paid to the Hospital	48. Paid to the Hospital	49. Paid to the Hospital	50. Paid to the Hospital	51. Paid to the Hospital	52. Paid to the Hospital	53. Paid to the Hospital	54. Paid to the Hospital	55. Paid to the Hospital	56. Paid to the Hospital	57. Paid to the Hospital	58. Paid to the Hospital	59. Paid to the Hospital	60. Paid to the Hospital	61. Paid to the Hospital	62. Paid to the Hospital	63. Paid to the Hospital	64. Paid to the Hospital	65. Paid to the Hospital	66. Paid to the Hospital	67. Paid to the Hospital	68. Paid to the Hospital	69. Paid to the Hospital	70. Paid to the Hospital	71. Paid to the Hospital	72. Paid to the Hospital	73. Paid to the Hospital	74. Paid to the Hospital	75. Paid to the Hospital	76. Paid to the Hospital	77. Paid to the Hospital	78. Paid to the Hospital	79. Paid to the Hospital	80. Paid to the Hospital	81. Paid to the Hospital	82. Paid to the Hospital	83. Paid to the Hospital	84. Paid to the Hospital	85. Paid to the Hospital	86. Paid to the Hospital	87. Paid to the Hospital	88. Paid to the Hospital	89. Paid to the Hospital	90. Paid to the Hospital	91. Paid to the Hospital	92. Paid to the Hospital	93. Paid to the Hospital	94. Paid to the Hospital	95. Paid to the Hospital	96. Paid to the Hospital	97. Paid to the Hospital	98. Paid to the Hospital	99. Paid to the Hospital	100. Paid to the Hospital

Page 8

• (Source: 1997-1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678

**Chart 9
Hospital
Graduate Medical Education**

	1	2	3	4
	Received From Payors		Received From Other Institutions	
Sources of Funds for Graduate Education				
Graduate Medical Education'	Medicare	Other:	\$ Received for Teaching Noninstitutional Based Residents	\$ Paid for Teaching Noninstitutional Based Residents
rect Medical Education'				
Total GME/IME				
Other Reimbursement for GME Teaching Grants/Scholarships				
Other				
Total All Sources	0	0	0	0
Source Documents:				
Included in Departmental IFS (Y/N)				
Source Document:				

Indicate payors included in "Other" that provide GME reimbursement calculated in addition to overall rates:

Medicaid	Y	Y	Y	Y
BC/BS	Y	Y	Y	Y
Other	Y	Y	Y	Y
Other	Y	Y	Y	Y

Indicate additional payors that include GME in overall payment rates:

Medicaid	Y	Y	Y	Y
BC/BS	Y	Y	Y	Y
Other	Y	Y	Y	Y
Other	Y	Y	Y	Y

Notes: Include reimbursement for GME calculated outside of overall payment rates.
© University HealthSystem Consortium, 1997

0-000000

Chart 11
Hospital
Net Revenue

	1	2	3	4	5	6	7	8	9
	Net Revenue						Reductions/Losses (in total) by:		
	Medicare	Medicaid	Commercial	Managed Care	Other	Total	University	VPHA/Health System Corporate	SOM
Inpatient									
Outpatient - Clinic									
Family Clinic									
Resident Clinic									
Outpatient - Other									
Total Outpatient									
Total Patient Care Revenue	0	0	0	0	0	0	0	0	0
Other Revenue									
Interest/Investment Income									
Federal/State/Local Appropriations									
Gift Contributions									
Other									
Net Internal Transfers									
Total Sources of Funds									
Source Documents:									
Included in Departmental IFS (VIN)									
Source Document									
Utilization Statistics									
Discharges									
Inpatient Days									
Outpatient Clinic Visits									
Source Documents:									
Included in Departmental IFS (VIN)									
Source Document									
Other Short Statistics									
Prior Year:									
Days in A/R									
Days in A/P									
Current Year:									
Days in A/R									
Days in A/P									

Chart 12 Hospital

Expenses Charged and Paid Out of Hospital Funds																
	Paid to the University				Paid to VPHM Corporate				Paid to SOM				Paid to UPP			
	Suppl	Purch Svs	Exp Reimb	Total	Suppl	Purch Svs	Exp Reimb	Total	Suppl	Purch Svs	Exp Reimb	Total	Suppl	Purch Svs	Exp Reimb	Total
Total																
Physician Salaries																
Physician Benefits																
Other Salaries																
Other Benefits																
Misc/Suppl Supplies																
Pharmaceuticals																
Other Supplies																
Equipment																
Depreciation																
Bad Debt																
Other Physician Related																
Indirect Resident Program Expense																
Other																
Support ¹																
Purchased Services - from SOM or PPP ²																
Total AB Expenses																
Centrally Provided Services																
Total All Expenses																
Outpatient Clinic - (as a subset of total)																
Physician Salaries																
Physician Benefits																
Other Salaries																
Other Benefits																
Misc/Suppl Supplies																
Pharmaceuticals																
Other Supplies																
Equipment																
Depreciation																
Bad Debt																
Other Physician Related																
Indirect Resident Program Expense																
Other																
Support ¹																
Purchased Services - from SOM or PPP ²																
Total AB Expenses																

Source Documents:
 Included as Departmental IPS (Y/N)
 Source Document

These amounts have previously been captured on _____ and are included here to tie to total expenses

K71 JKR17

Y **N**



[illegible]

[illegible]

University Health System Consortium, 1997

1. **Administrative**
 2. **Legal**
 3. **Financial**
 4. **Marketing**
 5. **Production**
 6. **Research & Development**
 7. **Human Resources**
 8. **Information Technology**
 9. **Operations**
 10. **Quality Control**
 11. **Customer Service**
 12. **Supply Chain Management**
 13. **Environmental**
 14. **Safety**
 15. **Compliance**
 16. **Public Relations**
 17. **Corporate Governance**
 18. **Business Development**
 19. **Strategic Planning**
 20. **Project Management**
 21. **Procurement**
 22. **Logistics**
 23. **Manufacturing**
 24. **Distribution**
 25. **Retail**
 26. **Wholesale**
 27. **Export/Import**
 28. **International Trade**
 29. **Customs**
 30. **Taxation**
 31. **Insurance**
 32. **Banking**
 33. **Investment**
 34. **Finance**
 35. **Accounting**
 36. **Law**
 37. **Medicine**
 38. **Engineering**
 39. **Architecture**
 40. **Design**
 41. **Art**
 42. **Music**
 43. **Dance**
 44. **Theater**
 45. **Cinema**
 46. **Television**
 47. **Radio**
 48. **Journalism**
 49. **Public Administration**
 50. **Political Science**
 51. **Sociology**
 52. **Psychology**
 53. **Education**
 54. **Healthcare**
 55. **Pharmaceuticals**
 56. **Biotechnology**
 57. **Environmental Science**
 58. **Geography**
 59. **History**
 60. **Literature**
 61. **Philosophy**
 62. **Religion**
 63. **Spirituality**
 64. **Yoga**
 65. **Meditation**
 66. **Alternative Medicine**
 67. **Herbal Medicine**
 68. **Acupuncture**
 69. **Massage Therapy**
 70. **Chiropractic**
 71. **Naturopathy**
 72. **Herbalism**
 73. **Yoga Therapy**
 74. **Meditation Therapy**
 75. **Chakra Healing**
 76. **Reiki**
 77. **Energy Healing**
 78. **Crystal Healing**
 79. **Sound Healing**
 80. **Color Therapy**
 81. **Flower Essences**
 82. **Herbal Remedies**
 83. **Essential Oils**
 84. **Herbal Supplements**
 85. **Herbal Tea**
 86. **Herbal Wine**
 87. **Herbal Vinegar**
 88. **Herbal Honey**
 89. **Herbal Butter**
 90. **Herbal Oil**
 91. **Herbal Cream**
 92. **Herbal Soap**
 93. **Herbal Candle**
 94. **Herbal Incense**
 95. **Herbal Perfume**
 96. **Herbal Skincare**
 97. **Herbal Haircare**
 98. **Herbal Nails**
 99. **Herbal Eyes**
 100. **Herbal Ears**
 101. **Herbal Nose**
 102. **Herbal Mouth**
 103. **Herbal Throat**
 104. **Herbal Lungs**
 105. **Herbal Liver**
 106. **Herbal Kidneys**
 107. **Herbal Bladder**
 108. **Herbal Intestines**
 109. **Herbal Stomach**
 110. **Herbal Pancreas**
 111. **Herbal Gallbladder**
 112. **Herbal Spleen**
 113. **Herbal Heart**
 114. **Herbal Lungs**
 115. **Herbal Liver**
 116. **Herbal Kidneys**
 117. **Herbal Bladder**
 118. **Herbal Intestines**
 119. **Herbal Stomach**
 120. **Herbal Pancreas**
 121. **Herbal Gallbladder**
 122. **Herbal Spleen**
 123. **Herbal Heart**
 124. **Herbal Lungs**
 125. **Herbal Liver**
 126. **Herbal Kidneys**
 127. **Herbal Bladder**
 128. **Herbal Intestines**
 129. **Herbal Stomach**
 130. **Herbal Pancreas**
 131. **Herbal Gallbladder**
 132. **Herbal Spleen**
 133. **Herbal Heart**
 134. **Herbal Lungs**
 135. **Herbal Liver**
 136. **Herbal Kidneys**
 137. **Herbal Bladder**
 138. **Herbal Intestines**
 139. **Herbal Stomach**
 140. **Herbal Pancreas**
 141. **Herbal Gallbladder**
 142. **Herbal Spleen**
 143. **Herbal Heart**
 144. **Herbal Lungs**
 145. **Herbal Liver**
 146. **Herbal Kidneys**
 147. **Herbal Bladder**
 148. **Herbal Intestines**
 149. **Herbal Stomach**
 150. **Herbal Pancreas**
 151. **Herbal Gallbladder**
 152. **Herbal Spleen**
 153. **Herbal Heart**
 154. **Herbal Lungs**
 155. **Herbal Liver**
 156. **Herbal Kidneys**
 157. **Herbal Bladder**
 158. **Herbal Intestines**
 159. **Herbal Stomach**
 160. **Herbal Pancreas**
 161. **Herbal Gallbladder**
 162. **Herbal Spleen**
 163. **Herbal Heart**
 164. **Herbal Lungs**
 165. **Herbal Liver**
 166. **Herbal Kidneys**
 167. **Herbal Bladder**
 168. **Herbal Intestines**
 169. **Herbal Stomach**
 170. **Herbal Pancreas**
 171. **Herbal Gallbladder**
 172. **Herbal Spleen**
 173. **Herbal Heart**
 174. **Herbal Lungs**
 175. **Herbal Liver**
 176. **Herbal Kidneys**
 177. **Herbal Bladder**
 178. **Herbal Intestines**
 179. **Herbal Stomach**
 180. **Herbal Pancreas**
 181. **Herbal Gallbladder**
 182. **Herbal Spleen**
 183. **Herbal Heart**
 184. **Herbal Lungs**
 185. **Herbal Liver**
 186. **Herbal Kidneys**
 187. **Herbal Bladder**
 188. **Herbal Intestines**
 189. **Herbal Stomach**
 190. **Herbal Pancreas**
 191. **Herbal Gallbladder**
 192. **Herbal Spleen**
 193. **Herbal Heart**
 194. **Herbal Lungs**
 195. **Herbal Liver**
 196. **Herbal Kidneys**
 197. **Herbal Bladder**
 198. **Herbal Intestines**
 199. **Herbal Stomach**
 200. **Herbal Pancreas**
 201. **Herbal Gallbladder**
 202. **Herbal Spleen**
 203. **Herbal Heart**
 204. **Herbal Lungs**
 205. **Herbal Liver**
 206. **Herbal Kidneys**
 207. **Herbal Bladder**
 208. **Herbal Intestines**
 209. **Herbal Stomach**
 210. **Herbal Pancreas**
 211. **Herbal Gallbladder**
 212. **Herbal Spleen**
 213. **Herbal Heart**
 214. **Herbal Lungs**
 215. **Herbal Liver**
 216. **Herbal Kidneys**
 217. **Herbal Bladder**
 218. **Herbal Intestines**
 219. **Herbal Stomach**
 220. **Herbal Pancreas**
 221. **Herbal Gallbladder**
 222. **Herbal Spleen**
 223. **Herbal Heart**
 224. **Herbal Lungs**
 225. **Herbal Liver**
 226. **Herbal Kidneys**
 227. **Herbal Bladder**
 228. **Herbal Intestines**
 229. **Herbal St**

[illegible]

Chart 16

[illegible]

1 2 3 4 5

© University HealthSystem Consortium, 1997

Accounting Transactions

From the Hospital

Internal Support and Purchased Services - To the SCHOOL OF MEDICINE

Internal Support and Purchased Services - To the FACULTY PRACTICE PLAN

[illegible]

Internal Support and Purchased Services - To the FACULTY PRACTICE PLAN

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
--	---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	------

Internal Support and Purchased Services - To the Hospital

Discussion

[illegible]

© University HealthSystem Consortium, 1997

Internal Support and Purchased Services - To the SCHOOL OF MEDICINE:

[illegible]

Transactions Incremental to Cash Accounting Transactions
Internal Support and Purchased Services - To the FACULTY PRACTICE PLAN

[illegible]

1. April 1971

[illegible]

Chart 19K

Transactions Incremental to Cash Accounting Transactions
Internal Support and Purchased Services - To the HOSPITAL

	In the Hospital													
	For Support							Purchased Services						
	Incremental	Other	Total	Incremental	Other	Total	Incremental	Incremental	Other	Total	Incremental	Other	Total	Total
From the HHA														
Donor Office														
Administrative														
Emergency Medicine														
Family Medicine														
Internal Medicine														
Orthopedics														
Oral Surgery														
Pathology														
Physical Medicine														
Preventive Medicine														
Prosthodontics														
Radiation Oncology														
Rehabilitation														
From the HHA														
Cardiology														
Clinical Care														
Emergency Medicine														
Family Medicine														
General														
Internal Medicine														
Neurology														
Orthopedics														
Plastic Surgery														
Podiatry														
Preventive Medicine														
Prosthodontics														
Radiation Oncology														
Rehabilitation														
Total Patients														
Supplies														
Cardiology/Therapeutic														
Clinical Care														
General														
Internal Medicine														
Neurology														
Orthopedics														
Plastic Surgery														
Podiatry														
Preventive Medicine														
Prosthodontics														
Radiation Oncology														
Rehabilitation														
Total Supplies														
Medical														
Cardiology/Therapeutic														
Clinical Care														
General														
Internal Medicine														
Neurology														
Orthopedics														
Plastic Surgery														
Podiatry														
Preventive Medicine														
Prosthodontics														
Radiation Oncology														
Rehabilitation														
Total Medical														
Other Clinical														
Total Clinical														
Non Clinical														
Total Non Clinical														
Total														

2

University HealthSystem Consortium, 1997

(University Support and Purchased Services - To the SCHOOL OF MEDICINE)

From the University of Michigan

University Support and Purchased Services - To the FACULTY PRACTICE PLAN

[illegible]

University Support and Purchased Services - To the HOSPITAL

3

**This Page is Inserted by IFW Indexing and Scanning
Operations and is not part of the Official Record**

BEST AVAILABLE IMAGES

Defective images within this document are accurate representations of the original documents submitted by the applicant.

Defects in the images include but are not limited to the items checked:

- ☒ **BLACK BORDERS**
- ☐ **IMAGE CUT OFF AT TOP, BOTTOM OR SIDES**
- ☒ **FADED TEXT OR DRAWING**
- ☒ **BLURRED OR ILLEGIBLE TEXT OR DRAWING**
- ☒ **SKEWED/SLANTED IMAGES**
- ☐ **COLOR OR BLACK AND WHITE PHOTOGRAPHS**
- ☐ **GRAY SCALE DOCUMENTS**
- ☐ **LINES OR MARKS ON ORIGINAL DOCUMENT**
- ☐ **REFERENCE(S) OR EXHIBIT(S) SUBMITTED ARE POOR QUALITY**
- ☐ **OTHER:** _____

IMAGES ARE BEST AVAILABLE COPY.

As rescanning these documents will not correct the image problems checked, please do not report these problems to the IFW Image Problem Mailbox.